

# **L&T Press Release**

Issued by Corporate Brand Management & Communications

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CIN: L99999MH1946PLC004768

# Group Performance for the quarter ended December 31, 2018

## **Consolidated Results**

# Robust Revenue growth of 24% and PAT growth of 37%

Mumbai, January 25, 2019: Larsen & Toubro recorded Consolidated Gross Revenue of ₹ 35,709 crore for the quarter ended December 31, 2018. Riding on strong execution in project businesses coupled with noteworthy performance in service businesses, the company registered a strong revenue growth of 24% on a y-o-y basis. International revenue during the quarter at ₹ 11,476 crore constituted 32% of the total revenue, lower than 35% in the previous year.

For the period April-December 2018, the Consolidated Gross Revenue at ₹ 96,073 crore recorded a y-o-y increase of 21%.

Consolidated overall Profit After Tax (PAT) for the quarter ended December 31, 2018 at  $\stackrel{?}{\stackrel{?}{?}}$  2,042 crore was higher by 37% vis-à-vis PAT of  $\stackrel{?}{\stackrel{?}{?}}$  1,490 crore for the corresponding quarter of the previous year. For the nine-month ended December 31, 2018, overall consolidated PAT at  $\stackrel{?}{\stackrel{?}{?}}$  5,487 crore registered an increase of 31% over  $\stackrel{?}{\stackrel{?}{?}}$  4,202 crore for similar period last year.

The Company secured orders worth ₹ 42,233 crore at the group level during the quarter ended December 31, 2018. The current quarter witnessed delays in order awards due to deferment of select prospects in project businesses mainly in Transportation Infrastructure, Heavy Civil Infrastructure and Power business. International orders at ₹ 11,454 crore constituted 27% of the total order inflow.

On a cumulative basis, the order inflow for the nine month ended December 31, 2018 stood at ₹ 120,296 crore, growing at 16% over the corresponding period of the previous year. Infrastructure, Hydrocarbon, Heavy Engineering businesses largely contributed to the growth in order inflows.

The Consolidated Order Book stood at ₹ 284,049 crore as at December 31, 2018, up by 5% over December, 2017 position, registering a reasonable growth over a large base. International Order Book constituted 21% of the total Order Book vis-à-vis 25% recorded as of December 31, 2017.

#### Infrastructure Segment

Infrastructure segment includes Metallurgical and Material Handling (MMH) business, which was reported under "Others" Segment last year. Accordingly, previous year figures are regrouped wherever necessary.

Infrastructure segment secured orders of ₹ 21,908 crore during the quarter ended December 31, 2018. Bid deferrals, delay in finalizing awards especially in Transportation Infrastructure and Heavy Civil Infrastructure business impacted the order inflow of the segment during the quarter. International orders contributed to around 23% of the total order inflow of the segment during the quarter.

The Order Book of the Segment stood at ₹ 219,258 crore as on December 31, 2018.

Infrastructure Segment achieved customer revenue of ₹ 18,206 crore for the quarter ended December 31, 2018, registering a growth of 24% over the corresponding quarter of the previous year. Growth was contributed by good execution progress across business verticals of the segment. International revenue constituted 26% of the total customer revenue of the segment during the quarter.

The segment recorded EBITDA margin at 5.4% during the quarter ended December 31, 2018 vis-à-vis 7.9% recorded in the corresponding quarter of the previous year. Decline in margins reflected the phase & mix of jobs under execution, and cost provisions pending client approval of additional claims in some projects.

#### **Power Segment**

The segment continued to witness muted prospects due to limited opportunities in the face of over-capacity in the sector coupled with aggressive competition. With the Government's thrust on controlling industrial pollutant emissions, the tendering activity in Flue Gas Desulphurisation awards of which commenced in this fiscal is expected to continue in the ensuing quarter and in FY20.

The Order Book of the Segment stood at ₹8,107 crore as on December 31, 2018.

Power Segment recorded customer revenue of ₹ 905 crore during the quarter ended December 31, 2018, registering a decrease of 29% over the corresponding quarter of the previous year mirroring a depleting order book. International revenue constituted 42% of the total customer revenue of the segment during the quarter higher than 21% in the corresponding quarter of previous year on execution pick up in Bangladesh projects.

The segment EBITDA margin for the quarter ended December 31, 2018 was marginally higher at 2.9% vis-à-vis 2.4% recorded in the corresponding quarter of the previous year, reflecting higher margins on international projects under execution.

#### **Heavy Engineering Segment**

Heavy Engineering segment includes supply of engineered-to-order custom designed, critical equipment & piping and systems to core sector industries like Fertiliser, Refinery, Petrochemical, Chemical, Oil & Gas and Thermal & Nuclear Power. Defence and Aerospace which was part of Heavy Engineering segment last year is reported as a separate segment from the current financial year. Accordingly, previous year figures have been regrouped, wherever necessary.

Heavy Engineering Segment secured orders valued ₹ 553 crore during the quarter ended December 31, 2018, recording growth over a low base. International orders constituted 10% of the total order inflow of the segment during the quarter.

The Order Book of the Segment stood at ₹ 4,857 crore as on December 31, 2018.

The Segment recorded customer revenue of ₹ 605 crore, registering a strong growth of 82% on a low base in the corresponding quarter of the previous year, led mainly by execution momentum in Oil & Gas projects. International revenue constituted 62% of the total customer revenue of the segment mainly from jobs executed in Europe & America.

The EBITDA margin of the segment was at 20.5% for the quarter ended December 31, 2018, lower than 28.4% compared to the corresponding quarter of the previous year, reflecting mix of jobs under execution.

#### **Defence Engineering Segment**

Defence Engineering segment comprises Defence and Aerospace business (part of Heavy Engineering Segment till end FY 2017-18) & Shipbuilding business (part of "Others" segment till end FY 2017-18). Accordingly, previous year figures have been regrouped wherever necessary.

The segment received orders of ₹ 495 crore during the quarter ended December 31, 2018. Even as the Government continues to chart out roadmaps towards its flagship programme "Make for India", significant involvement of the private sector in defence sector manufacturing is yet to gather meaningful momentum.

The Order Book of the Segment stood at ₹ 11,485 crore as on December 31, 2018.

Defence Engineering Segment recorded customer revenue of ₹ 1,005 crore higher by 36% over the corresponding quarter of the previous year led by ramp up in execution

of the K9 Vajra artillery gun order. International Revenue constituted 6% of the total customer revenue of the segment.

The EBITDA margin of the segment was at 9.0% for the quarter ended December 31, 2018 vis-à-vis 7.4% during the corresponding quarter of the previous year with favourable job mix.

### Electrical & Automation (E&A) Segment

The Order Book of the E&A Segment stood at ₹ 2,850 crore as on December 31, 2018.

The Segment recorded customer revenue of ₹ 1,475 crore during the quarter ended December 31, 2018, registering a y-o-y increase of 20%. Growth was led by the Products business which witnessed better offtake in Final Distribution products. International Revenue constituted 25% of the total customer revenue of the segment for the quarter ended December 31, 2018.

The EBITDA margin of the E&A Segment stood at 17.4% for the quarter ended December 31, 2018, marginally higher than 17.3% during the corresponding quarter of the previous year.

### **Hydrocarbon Segment**

Hydrocarbon Segment recorded an order inflow of ₹ 7,774 crore during the quarter ended December 31, 2018, recording a marginal growth of 4% over the corresponding quarter of the previous year.

The Order Book of the Segment stood at ₹ 31,688 crore as on December 31, 2018.

Revenue for the segment at ₹ 3,761 crore registered a growth of 22% over the corresponding quarter of the previous year, on accelerated execution in key projects in its portfolio. International revenue constituted 55% of the total customer revenue of the segment for the quarter ended December 31, 2018 with execution of projects mainly in Middle East.

The EBITDA margin of the segment was at 8.2% for the quarter ended December 31, 2018 vis-à-vis 8.0% recorded in the corresponding quarter of the previous year.

#### IT & Technology Services (IT&TS) Segment

IT & Technology Services Segment achieved customer revenue of ₹ 3,701 crore during the quarter ended December 31, 2018, registering a y-o-y growth of 29%. International Revenue constituted 91% of the total customer revenue of the segment for the quarter ended December 31, 2018. Focus on digital technologies has been aiding growth in this segment and an array of business verticals have contributed to the strong growth (BFS, CPG, retail & pharma and Hi-Tech, media & entertainment

in L&T Infotech group and Telecom & Hi-tech, Transportation and Process verticals in L&T Technology Services group).

The EBITDA margin of the IT&TS Segment at 22.2% for the quarter ended December 31, 2018 reflects improvement vis-à-vis corresponding quarter of the previous year at 21.3%, driven by operational efficiencies.

### **Financial Services Segment**

Financial Services Segment recorded customer revenue of ₹ 3,259 crore during the quarter ended December 31, 2018, registering a y-o-y growth of 24%, driven by healthy growth in the loan book of focused business of Rural and Housing Finance. Assets under Management and under Service registered strong growth, aiding fee based income.

The operating margin of the Financial Services Segment for the quarter ended December 31, 2018 at 24.2% increased over 14.6% earned during the corresponding quarter of the previous year, on the strength of higher Net interest margin, growth in fee and other income, and lower credit costs arising out of focus on improved asset quality.

The business transitioned to IND AS with effect from 1st April, 2018 and has adopted robust governance norms on asset provisioning.

## **Developmental Projects Segment**

Developmental Projects Segment registered customer revenue of  $\ref{thmodel}$  1,194 crore during the quarter ended December 31, 2018, vis-à-vis  $\ref{thmodel}$  1,031 crore recorded in the corresponding quarter of the previous year.

The EBITDA margin of the Developmental Projects Segment for the quarter stood at 4.2% compared to 8.5% earned during the corresponding quarter of the previous year, on higher operating costs in Nabha Power.

#### "Others" Segment

"Others" segment comprises Realty, Construction & Mining Equipment, Industrial Machinery & Products and Valves businesses.

Customer Revenue during the quarter ended December 31, 2018 at ₹ 1,598 crore, registered an increase of 77% over the corresponding quarter of the previous year, arising from sale of commercial property in Realty business. International Revenue constituted 6% of the total customer revenue of the segment.

The segment margins stood at 47.2% during the quarter vis-à-vis 25.6% during the corresponding quarter of the previous year on the back of asset monetization transaction in Realty business.

#### Outlook

The domestic economy has been facing periodic headwinds in the form of volatile oil prices, currency depreciation, higher CAD, possibility of fiscal slippage and money market liquidity contraction. Economic indicators, however, continue to register improvement on the multiple parameters of growth, control on inflation, credit rebound and domestic consumption. The Government has also continued to focus on infrastructure buildout and this trend is likely to continue. Fruits of reforms such as demonetization and GST are gradually coming to bear through widening of the tax base and formalization of the economy. Investment traction in the areas of transportation infra, metro rail networks, water resources management, irrigation, rural electrification, oil and gas production and refinery capex are encouraging and likely to sustain.

The services businesses, which are currently well positioned in the target market segments/markets in which they operate, are poised for continued growth and value creation.

While international markets have witnessed periodic bouts of instability driven by oil price swings, geo-political tensions and increasing protectionism being resorted to by some countries, investment programs in select markets in the Middle East, East Asia and Africa continue to provide business potential.

Amidst this backdrop, the Company is focused on tapping emerging opportunities with its proven competence in domains of engineering, design, manufacturing, construction, project management, IT and financial services. The Company continues to focus on operational excellence and cost competitiveness backed by digital initiatives. The Company is committed to improve the shareholder returns on a sustainable basis.

#### Background:

Larsen & Toubro is an Indian multinational engaged in technology, engineering, construction, manufacturing and financial services with over USD 18 billion in revenue. It operates in over 30 countries worldwide. A strong, customer-focused approach and the constant quest for top-class quality have enabled L&T to attain and sustain leadership in its major lines of business for eight decades.



# LARSEN & TOUBRO LIMITED Registered Office: L&T House, Ballard Estate, Mumbai 400 001 CIN: L99999MH1946PLC004768

#### STATEMENT OF CONSOLIDATED UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2018

Crore

|             |  |                    | Quarter ended   |                          | Nine mon            | Year ended          |                     |
|-------------|--|--------------------|-----------------|--------------------------|---------------------|---------------------|---------------------|
| Production. |  | December 31,       | September 30,   | December 31,             | December 31,        | December 31,        | March 31,           |
|             | Particulars  | 2018               | 2018            | 2017                     | 2018                | 2017                | 2018                |
|             |  | [Reviewed]         | [Reviewed]      | [Reviewed]               | [Reviewed]          | [Reviewed]          | [Audited]           |
| 1 I         | ncome:   |                    |                 |                          |                     |                     |                     |
| 1 1         | Revenue from operations  | 35708.87           | 32080.83        | 28747.45                 | 96073.15            | 79184.00            | 119862.10           |
| 1 1         | Other income   | 606.39             | 425.27          | 213.94                   | 1275.69             | 979.33              | 1412.03             |
|             | Total Income   | 36315.26           | 32506.10        | 28961.39                 | 97348.84            | 80163.33            | 121274.13           |
|             | expenses:  |                    |                 |                          |                     |                     |                     |
|             | Manufacturing, construction and operating expenses:                                      | 4040.00            | 4000 74         | 0740.75                  | 40000.00            | 44050.00            | 45077.04            |
|             | Cost of raw materials and components consumed  | 4648.30<br>789.39  | 4080.71         | 3719.75<br>682.01        | 12363.62<br>2223.99 | 11253.36            | 15377.21<br>2384.91 |
|             | i) Stores, spares and tools consumed   | 709.39             | 739.94          | 002.01                   | 2223.99             | 1745.97<br>178.94   | 178.94              |
|             | ii) Excise duty v) Sub-contracting charges   | 6094.50            | 5769.58         | 5642.65                  | 16962.51            | 15154.18            | 24639.02            |
|             | v) Sub-contracting charges v) Construction materials consumed                            | 8708.91            | 6091.53         | 5818.81                  | 19415.17            | 14468.64            | 24057.20            |
|             | ri) Purchase of stock-in-trade   | 373.35             | 353.86          | 284.32                   | 1017.32             | 967.00              | 1357.76             |
| I I         | ii) Changes in inventories of finished goods, work-in-progress and stock-in-trade        | (922.81)           | (208.35)        | (372.45)                 | (1076.47)           | (1038.05)           | (1230.19)           |
|             | iii) Other manufacturing, construction and operating expenses                            | 3765.51            | 3220.35         | 2571.53                  | 9922.73             | 7529.06             | 10533.13            |
|             | Finance cost of financial services business and finance lease activity                   | 1976.22            | 1787.65         | 1528.60                  | 5418.91             | 4443.06             | 6019.74             |
| , ,         | Employee benefits expense  | 4606.55            | 4569.29         | 3838.70                  | 13457.46            | 11164.33            | 15292.48            |
| 1 1         | Sales, administration and other expenses   | 1672.64            | 1905.74         | 1892.27                  | 5687.80             | 5138.91             | 7680.52             |
| 1 1         | Finance costs  | 534.85             | 399.29          | 360.78                   | 1298.91             | 1118.18             | 1538.52             |
| .,          | Depreciation, amortisation, impairment and obsolescence                                  | 448.95             | 515.51          | 454.49                   | 1609.34             | 1436.34             | 1928.73             |
|             | Fotal Expenses   | 32696.36           | 29225.10        | 26421.46                 | 88301.29            | 73559.92            | 109757.97           |
|             | •  |                    |                 |                          |                     |                     |                     |
|             | Profit before exceptional items (1-2)  | 3618.90            | 3281.00         | 2539.93                  | 9047.55             | 6603.41             | 11516.16            |
|             | Exceptional items (net)  | -                  | 294.75          | (13.75)                  | 294.75              | 123.00              | 123.00              |
|             | Profit before tax (3+4) Fax expense:   | 3618.90            | 3575.75         | 2526.18                  | 9342.30             | 6726.41             | 11639.16            |
|             | ·  | 4050.00            | 070.04          | 705 74                   | 0000.07             | 4000.00             | 0700.07             |
| , ,         | Current tax<br>Deferred tax  | 1259.88<br>(59.73) | 872.94<br>13.18 | 795.71                   | 2902.97<br>117.88   | 1936.88<br>(195.99) | 3732.27<br>(533.40) |
| ,           | Fotal tax expense  | 1200.15            | 886.12          | (58.47)<br><b>737.24</b> | 3020.85             | 1740.89             | 3198.87             |
|             | Net Profit after tax (5-6)   | 2418.75            | 2689.63         | 1788.94                  | 6321.45             | 4985.52             | 8440.29             |
|             | Share in profit/(loss) of joint ventures/associates (net)                                | (56.47)            | (96.22)         | (171.06)                 | 106.24              | (319.04)            | (435.86)            |
|             | Net Profit after tax and share in profit/(loss) of joint ventures/associates (PAT) (7+8) | 2362.28            | 2593.41         | 1617.88                  | 6427.69             | 4666.48             | 8004.43             |
| 1 - 1       | Attributable to: Owners of the Company   | 2041.62            | 2230.49         | 1489.98                  | 5486.89             | 4202.39             | 7369.86             |
| ľ           | Non-controlling interests  | 320.66             | 362.92          | 127.90                   | 940.80              | 464.09              | 634.57              |
| 10          | Other comprehensive income (OCI)   | 443.04             | (393.65)        | 107.50                   | (467.52)            | 218.43              | 163.26              |
|             | Attributable to: Owners of the Company   | 339.02             | (330.55)        | 92.53                    | (481.89)            | 205.31              | 162.33              |
| ľ           | Non-controlling interests  | 104.02             | (63.10)         | 14.97                    | 14.37               | 13.12               | 0.93                |
| 11          | Fotal comprehensive income (9+10)  | 2805.32            | 2199.76         | 1725.38                  | 5960.17             | 4884.91             | 8167.69             |
|             | Attributable to: Owners of the Company   | 2380.64            | 1899.94         | 1582.51                  | 5005.00             | 4407.70             | 7532.19             |
|             | Non-controlling interests  | 424.68             | 299.82          | 142.87                   | 955.17              | 477.21              | 635.50              |
| 12          | Paid-up equity share capital (face value of share: ₹ 2 each)                             | 280.44             | 280.44          | 280.21                   | 280.44              | 280.21              | 280.27              |
|             | Other equity attributable to owners of the Company                                       |                    |                 |                          |                     |                     | 54623.23            |
|             | Earnings per share (EPS) of ₹ 2 each (not annualised):                                   |                    |                 |                          |                     |                     |                     |
|             | a) Basic EPS (₹)   | 14.56              | 15.91           | 10.64                    | 39.14               | 30.01               | 52.62               |
| 1 6         | b) Diluted EPS (₹)   | 14.54              | 15.88           | 10.57                    | 39.07               | 29.93               | 52.49               |

#### Notes

- (i) Revenue for the periods upto June 30, 2017 includes Excise Duty collected from customers. Revenue from July 1, 2017 onwards is exclusive of Goods and Service Tax which subsumed Excise Duty.
- (ii) Effective April 1, 2018, the Group aligned its revenue recognition policy with Ind AS 115 "Revenue from Contracts with Customers" to (a) recognise revenue from realty business on delivery of units to customers as against percentage completion basis used in the previous years and (b) recognise provision for expected credit loss on contract assets. The cumulative impact of initial application of Ind AS 115 has been adjusted against the Retained Earnings as at April 1, 2018. Accordingly, the figures for the current year are not comparable with the previous year.
- (iii) The Company had made a public announcement on October 5, 2018 offering to buyback up to 6, 10,16,949 equity shares at a price of ₹ 1475 per equity share, subject to regulatory approvals. The buyback proposal in accordance with the extant laws and regulations was approved by the shareholders on the basis of the standalone debt of the Company not being more than twice the equity after the buyback. The Securities and Exchange Board of India (SEBI) vide its letter dated January 18, 2019 advised the Company not to proceed with the buyback since the Group's debt exceeds twice the equity of the Company. The Group's debt includes debt of financial services business, a listed company operating within the norms for Debt:Equity prescribed by the Reserve Bank of India (RBI).
- (iv) The Company reports consolidated financial results on quarterly basis, pursuant to the option made available as per Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended. The standalone financial results are available on the Company's website viz. www.larsentoubro.com and on the websites of BSE (www.bseindia.com) and NSE (www.nseindia.com). The specified items of the standalone financial results of the Company for the quarter and nine months ended December 31, 2018 are given below:

₹ Crore

|                         | Quarter ended |               |              | Nine mont    | Year ended   |           |
|-------------------------|---------------|---------------|--------------|--------------|--------------|-----------|
| Particulars             | December 31,  | September 30, | December 31, | December 31, | December 31, | March 31, |
|                         | 2018          | 2018          | 2017         | 2018         | 2017         | 2018      |
|                         | [Reviewed]    | [Reviewed]    | [Reviewed]   | [Reviewed]   | [Reviewed]   | [Audited] |
| Revenue from operations | 22342.98      | 18648.76      | 17717.98     | 56165.43     | 47669.92     | 74611.65  |
| Profit before tax       | 2270.41       | 2250.31       | 1580.14      | 5707.32      | 3869.55      | 7262.38   |
| Net profit after tax    | 1634.78       | 1753.71       | 1221.95      | 4300.29      | 2942.10      | 5387.30   |

- (v) Figures for the previous periods have been re-grouped/re-classified to conform to the classification of the current periods.
- (vi) The above results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on January 25, 2019. The same have also been subjected to Limited Review by the Statutory Auditors.

for LARSEN & TOUBRO LIMITED

Mumbai January 25, 2019 S.N. SUBRAHMANYAN Chief Executive Officer & Managing Director

Consolidated unaudited segment-wise Revenue, Result, Total assets and Total liabilities in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended:

| December 31, 2019  |                       | T          |               |            |            | ₹ Crore    |                      |  |  |
|--|-----------------------|------------|---------------|------------|------------|------------|----------------------|--|--|
| 2016   Perviewed   | Burd's Lond           |            | Quarter ended |            |            | Year ended |                      |  |  |
| Greviewed   Grev   | Particulars           |            |               |            |            |            |                      |  |  |
| Segment revenue  |                       |            |               |            |            |            |                      |  |  |
| 1 Infrastructure   | Gross sagment revenue | [Reviewed] | [Reviewed]    | [Reviewed] | [Reviewed] | [Reviewed] | [Addited]            |  |  |
| 2 Power   98.30   1569.92   1269.84   3048.79   4701.47   522   4 Delence Engineering   682.83   544.13   391.52   1614.21   112.05   164.06   164. |                       | 18371 27   | 15/107 55     | 1/1023 70  | 46110.21   | 30068 15   | 63416.91             |  |  |
| Segment revenue  |                       |            |               |            |            |            | 6208.23              |  |  |
| Defence Engineering   1044.91   962.35   740.30   2740.85   2287.24   322   526.61   1898.72   1287.47   4378.12   3865.12   556.61   1770.70   3565.02   3089.93   10851.98   8200.56   1177   1770.70   3565.02   3089.93   10851.98   8200.56   1170.70   1   |                       |            |               |            |            |            | 1635.07              |  |  |
| Selectical & Automation   1564-89   1489-72   1287-74   4378-12   3865.21   556   556   1490   560   1490   560   560   577   17   17   170   570      |                       |            |               |            |            |            | 3220.06              |  |  |
| 6 Hydrocarbon   3777.70   3558.02   3098.93   10851.98   8200.56   1173   174 Technology Services   3764.07   3006.46   2914.98   2914.98   2915.05   1173   3006.46   2914.98   2915.05   1173   3006.46   2914.98   2915.05   3017.07   402   3017.07   40   |                       |            |               |            |            |            |                      |  |  |
| 7 If 3 Technology Services 3754.07 3000.48 2914.98 10726.34 8205.08 1133 Financial Services 3258.93 3138.86 2634.27 9455.35 7341.67 100 100 Percental Projects 1193.52 1297.10 1031.50 3895.11 3077.07 427 1193.52 1297.10 1031.50 3895.11 3077.07 427 1193.52 1297.10 1031.50 3895.11 3077.07 427 1193.52 1297.10 1031.50 3895.11 3077.07 427 1193.52 1293.10 Percental Projects 3252.42 32525.11 325 |                       |            |               |            |            |            | 5508.27              |  |  |
| 8 Financial Services   3258.93   3138.86   2694.27   9455.35   7341.67   100   9 Developmental Projects   1193.52   1297.10   1031.50   3885.11   3077.07   420   10 Others   3258.214   21297.10   981.56   4522.22   2800.04   447   10 Others   3258.214   3258.214   32245.16   3745.318   36985.54   2129   10 Others   3258.214   32245.16   3745.318   36685.54   2129   10 Others   3708.67   32582.14   32245.16   3745.318   36685.54   2129   10 Others   3708.67   32680.83   24747.46   36607.315   37914.00   1198   11 Infrastructure   765.60   870.37   983.69   2300.48   2359.80   344   1 Infrastructure   765.60   870.37   983.69   2300.48   2359.80   344   1 Infrastructure   154.41   52.63   20.30   101.49   111.97   1 |                       |            |               |            |            |            | 11759.63             |  |  |
| 19   Developmental Projects   1193.52   1297.10   1301.50   3985.11   3077.07   422   7061.00   707.07   706.00   707.07   707.00   707.   |                       |            |               |            |            |            | 11357.43             |  |  |
| 10 Others  |                       |            |               |            |            |            | 10063.75             |  |  |
| Total   Less: linte-segment revenue   528.40   |                       |            |               |            |            |            | 4294.05              |  |  |
| Less: Inter-segment revenue   528.40   471.31   497.71   1380.03   1474.54   20.   |                       |            |               |            |            |            | 4444.20              |  |  |
| Not segment revenue   35798.87   32980.83   28747.45   96073.15   79184.00   11988   |                       |            |               |            |            |            | 121907.60            |  |  |
| Segment result   |                       |            |               |            |            |            | 2045.50<br>119862.10 |  |  |
| Infrastructure   | Net Segment revenue   | 35700.07   | 32000.03      | 20141.45   | 90073.15   | 79104.00   | 119002.10            |  |  |
| Infrastructure   | Segment result        |            |               |            |            |            |                      |  |  |
| 2 Power  |                       | 765.60     | 970 37        | 083 60     | 2300.48    | 2350.90    | 5440.08              |  |  |
| 3 Heavy Engineering 4 Defence Engineering 5 552 198.76 21.00 302.02 32.96 11. 5 Electrical & Automation 217.60 209.34 175.45 558.74 403.09 66. 6 Hydrocarbon 269.87 312.85 206.71 791.69 592.73 77. 7 If & Technology Services 775.10 798.89 558.40 2321.12 1580.74 21. 8 Financial Services 775.80 798.84 558.40 2321.12 1580.74 21. 9 Developmental Projects 32.65 (46.01) 67.26 374.61 395.70 11. Total Others 728.49 309.89 203.05 621.16 495.97 11. Total Less: Inter-segment margins on capital jobs Less: Inter-segment margins on capital jobs Less: Inter-segment margins on capital jobs Less: Finance costs 534.85 399.29 380.76 1298.91 1111.81 15. Add: Unallocable corporate income net of expenditure 421.28 304.66 130.11 638.92 691.78 28. 27 Infrastructure 2 Power 4 Defence Engineering 4 Defence Engineering 5 Segment assets 1 Infrastructure 1 Defence Engineering 5 Segment assets 1 Others 7 Total segment assets 1 Infrastructure 1 Defence Engineering 1 Developmental Projects 1 Defence Engineering 1 Developmental Projects 1 Developmental Projects 1 Defence Engineering 2 Segment assets 3 Have Engineering 4 Defence Engineering 4 Defence Engineering 5 Segment assets 5 Electrical & Automation 5 Segment assets 6 Segment assets 6 Segment assets 7 Segment assets 7 Segment assets 8 Segment Less: Inter-segment assets 8 Segment Less: Inter-segment assets 9 Developmental Projects 1 Infrastructure 1 Infrastructure 1 Defence Engineering 1 Segment assets 1 Defence Engineering 1 Segment assets 1 Segment Less: Inter-segment assets 1 Segment Less: Inter-segment assets 1 Segment Less: Inter-segment liabilities 1 Developmental Projects 1 Developmental Projects 1 Segment Less: Inter-segment liabilities 1 Developmental Projects 1 Segment Liabilities 1 Segment Liabilities 1 Segment Liabilities 2 Segment Liabilities 3 Segment Liabilities 3 Segment Liabilities 4 Segment |                       |            |               |            |            |            | 163.99               |  |  |
| 4 Defence Engineering   55.52   198.76   21.00   302.02   32.96   11.00   11   |                       |            |               |            |            |            | 205.21               |  |  |
| 5 Electrical & Automation         217.00         209.34         175.45         558.74         403.09         66           Hydrocarbon         269.67         312.85         200.71         791.69         592.73         77           7 IT & Technology Services         761.63         798.89         558.40         2321.12         1580.74         211           9 Developmental Projects         32.65         (46.01)         67.28         374.61         395.70         11           1 Others         728.49         309.89         20.05         521.16         495.97         11           1 Cess: inter-segment margins on capital jobs         (5.77)         (2.90)         (9.53)         (10.64)         (21.88)         (6.22.77         20.09         (9.53)         (10.64)         (21.88)         (6.22.47)         40.28         (6.22.47)         706.69         64.21         116.38         691.78         8.8           Profit before tax         3618.90         3575.75         2526.18         9342.30         6726.41         116.3         116.34         116.34         116.34         116.34         116.34         116.34         116.34         116.34         116.34         116.34         116.34         116.34         116.34         116.34  |                       |            |               |            |            |            |                      |  |  |
| 6 Hydrocarbon 7 IT & Technology Services 76 16.3 798.89 558.40 2231.12 1580.74 21 8 Financial Services 775.80 798.24 37.2.6 2302.84 1031.93 144 9 Developmental Projects 10 Others 728.49 309.89 203.05 621.16 495.97 111 10 Clibers 728.49 309.89 203.05 621.16 495.97 111 10 Clibers 10 Clib |                       |            |               |            |            |            | 120.38<br>668.82     |  |  |
| 7 IT & Technology Services 775.80 798.24 598.40 2321.12 1580.74 21.8 Financial Services 775.80 798.24 372.26 2302.84 1031.39 134.4 9 Developmental Projects 728.49 30.88 9 203.05 621.16 495.97 111 7 total 2.83 1.64 2.83 1.84 2.85 1.85 1.85 1.85 1.85 1.85 1.85 1.85 1  |                       |            |               |            |            |            |                      |  |  |
| 8 Financial Services   778.80   798.24   372.26   230.284   1031.93   144   20   Developmental Projects   32.65   (46.01)   67.28   374.61   395.70   151   10   10   10   10   10   10  |                       |            |               |            |            |            | 771.81               |  |  |
| 9 Developmental Projects   32.65   |                       |            |               |            |            |            | 2146.51              |  |  |
| 10 Others  |                       |            |               |            |            |            | 1440.64              |  |  |
| Total   Less: Inter-segment margins on capital jobs   Less: Inter-segment assets   Segment Liabilities   Less: Inter-segment assets   Segment Liabilities   Less: Inter-segment good   Less: Inter   |                       |            |               |            |            |            | 196.40               |  |  |
| Less: Inter-segment margins on capital jobs Less: Inter-segment margins on capital jobs Less: Inter-segment margins on capital jobs Add: Unallocable corporate income net of expenditure  3618.90 3578.75 392.93 360.78 1298.91 1118.18 155. 348.63 392.93 360.78 38.78 394.20 3618.30 3618.90 3575.75 3526.18 3342.30 6726.41 1165 3676.34 60314.00 6726.41 1165 3676.34 60314.00 6726.41 1165 3676.34 60314.00 6726.41 1165 3676.89 644 2 Power 6022.47 7066.89 644 3 Heavy Engineering 7056.82 7402.89 785.68 5 Electrical & Automation 14472.80 1432.78 11309.96 8361.25 922 11309.96 8361.25 922 1100984.89 80072.54 860 100984.89 80072.54 860 100984.89 80072.54 860 100984.89 80072.54 860 100984.89 80072.54 860 100984.89 80072.54 860 100984.89 80072.54 860 100984.89 80072.54 860 30566.06 30311.65 3031 10 Others Total segment assets Less: Inter-segment assets 4043.11 10 Others 11 Infrastructure 12 Foreign 1492.46 13 Foreign 1492.47 14 Foreign 1492.47 15 Foreign 1492.47 15 Foreign 1492.47 16 Foreign 1492.47 16 Foreign 1492.47 17  |                       |            |               |            |            |            | 1182.57              |  |  |
| Less: Finance costs   534.85   399.29   360.76   1288.91   1118.18   155.   Add: Unallocable corporate income net of expenditure   421.28   364.66   190.11   638.92   691.78   8.8   1167.55   12526.18   1163.55   12526.18      |                       |            |               |            |            |            | 12336.41             |  |  |
| Add: Unallocable corporate income net of expenditure   421.28   364.66   190.11   638.92   691.78   38.  |                       |            |               |            |            |            | (12.90)              |  |  |
| Profit before tax   3618.90   3575.75   2526.18   9342.30   6726.41   1163   Segment assets   69763.34   60314.00   6544   622.47   7066.89   648   622.47   7066.89   7068     |                       |            |               |            |            |            | 1538.52              |  |  |
| Segment assets   |                       |            |               |            |            |            | 828.37               |  |  |
| 1 Infrastructure       69763.34       60314.00       6544         2 Power       6222.47       7066.89       648         3 Heavy Engineering       2704.69       2527.71       222         4 Defence Engineering       7856.82       7402.89       78         5 Electrical & Automation       4472.80       422.78       44         6 Hydrocarbon       11309.96       8361.25       922         7 IT & Technology Services       8581.47       7334.44       756         8 Financial Services       100694.89       80072.54       860         9 Developmental Projects       30546.06       30311.65       303         10 Others       10900.64       9935.23       105         1 Less: Inter-segment assets       253053.14       217647.38       23036         Less: Inter-segment assets       253053.14       217647.38       23036         Less: Inter-segment liabilities       233787.67       2438         5 Electrical & Automation       44924.46       37073.24       432         4 Defence Engineering       44924.46       37073.24       432         5 Electrical & Automation       4864.47       4616.85       466         5 Electrical & Automation       90.866.16       6149.32 <th>Profit before tax</th> <th>3618.90</th> <th>35/5./5</th> <th>2526.18</th> <th>9342.30</th> <th>6/26.41</th> <th>11639.16</th>  | Profit before tax     | 3618.90    | 35/5./5       | 2526.18    | 9342.30    | 6/26.41    | 11639.16             |  |  |
| 1 Infrastructure       69763.34       60314.00       6544         2 Power       6222.47       7066.89       648         3 Heavy Engineering       2704.69       2527.71       222         4 Defence Engineering       7856.82       7402.89       78         5 Electrical & Automation       4472.80       422.78       44         6 Hydrocarbon       11309.96       8361.25       922         7 IT & Technology Services       8581.47       7334.44       756         8 Financial Services       100694.89       80072.54       860         9 Developmental Projects       30546.06       30311.65       303         10 Others       10900.64       9935.23       105         1 Less: Inter-segment assets       253053.14       217647.38       23036         Less: Inter-segment assets       253053.14       217647.38       23036         Less: Inter-segment liabilities       233787.67       2438         5 Electrical & Automation       44924.46       37073.24       432         4 Defence Engineering       44924.46       37073.24       432         5 Electrical & Automation       4864.47       4616.85       466         5 Electrical & Automation       90.866.16       6149.32 <td>Sagment assets</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>  | Sagment assets        |            |               |            |            |            |                      |  |  |
| 2 Power       6222.47       7066.89       644         3 Heavy Engineering       2704.69       2527.71       226         4 Defence Engineering       7856.82       7402.89       785         5 Electrical & Automation       4472.80       4320.78       444         6 Hydrocarbon       11309.96       8361.25       922         7 IT & Technology Services       8581.47       7334.44       756         8 Financial Services       100694.89       80072.54       8600         9 Developmental Projects       100694.89       80072.54       8600         10 Others       10900.64       9935.23       105         Total segment assets       25053.14       217647.38       2303         Less: Inter-segment assets       5409.61       3010.74       244         Add: Unallocable corporate assets       23398.72       1915.03       159         Total assets         1 Infrastructure       44924.46       37073.24       4322         2 Power       5086.16       6149.32       56         3 Heavy Engineering       44924.46       37073.24       4322         4 Defence Engineering       4864.47       4616.85       46         4 Hydrocarbon       94   |                       |            |               |            | 69763 34   | 60314.00   | 65485.32             |  |  |
| 3   Heavy Engineering   2704,68   2527,71   226   2527,71      |                       |            |               |            |            |            | 6491.79              |  |  |
| Defence Engineering   7856.82   7402.88   7855      |                       |            |               |            |            |            | 2267.17              |  |  |
| 5 Electrical & Automation       4472.80       4320.78       444         6 Hydrocarbon       11309.96       8361.25       922         7 IT & Technology Services       8581.47       7334.44       756         8 Financial Services       100694.89       80072.54       8600         9 Developmental Projects       30546.06       30311.65       3033         10 Others       1090.04       9935.23       1055         Total segment assets       253053.14       217647.38       23036         Less: Inter-segment assets       549.61       3010.74       244         Add: Unallocable corporate assets       23398.72       19151.03       1597         Total assets       271042.25       233787.67       24381         Segment liabilities         1 Infrastructure       44924.46       37073.24       4323         2 Power       5086.16       6149.32       566         3 Heavy Engineering       1044.42       167.93       107         4 Defence Engineering       4864.47       4616.85       462         5 Electrical & Automation       2018.57       1861.20       21         6 Hydrocarbon       9458.30       6967.44       786         7 IT & Technolog  |                       |            |               |            |            |            | 7833.19              |  |  |
| 6 Hydrocarbon       11309.96       8361.25       922         7 IT & Technology Services       8581.47       7334.44       756         8 Financial Services       100694.89       80072.54       8600         9 Developmental Projects       30546.06       30311.65       3031         10 Others       10900.64       9935.23       1051         Total segment assets       253053.14       217647.38       2203         Less: Inter-segment assets       5409.61       3010.74       244         Add: Unallocable corporate assets       23398.72       19151.03       1593         Total assets       271042.25       233787.67       2438         Segment liabilities         1 Infrastructure       44924.46       37073.24       4323         2 Power       5086.16       6149.32       56         3 Heavy Engineering       44924.47       1167.93       107         4 Defence Engineering       4864.47       4616.85       466         5 Electrical & Automation       2018.57       1861.20       214         6 Hydrocarbon       9458.30       6967.44       784         7 IT & Technology Services       89173.46       73349.45       763         8 Financial  |                       |            |               |            |            |            | 4449.55              |  |  |
| 7       IT & Technology Services       8581.47       7334.44       756         8       Financial Services       100694.89       80072.54       8600         9       Developmental Projects       30346.06       30311.65       30311.65         10       Others       10900.64       9935.23       1057         Total segment assets       253053.14       217647.38       23036         Add: Unallocable corporate assets       5409.61       3010.74       244         Add: Unallocable corporate assets       23398.72       1915.10.3       159         Total assets       271042.25       23378.67       24387         Segment liabilities         1       Infrastructure       44924.46       37073.24       4322         2       Power       5086.16       6149.32       56-6         3       Heavy Engineering       5086.16       6149.32       56-6         4       Defence Engineering       4864.47       4618.85       466-6         5       Electrical & Automation       2018.57       1861.20       21-4         6       Hydrocarbon       9458.30       6967.44       78-7         7       IT & Technology Services       89173.46       7334   |                       |            |               |            |            |            | 9226.17              |  |  |
| 8 Financial Services       100694.89       80072.54       8600         9 Developmental Projects       30546.06       30311.65       3033         10 Others       10900.64       9935.23       1057         Total segment assets       253053.14       217647.38       23036         Less: Inter-segment assets       5409.61       3010.74       244         Add: Unallocable corporate assets       23388.72       19151.03       1593         Total assets         Segment liabilities         1       Infrastructure       44924.46       37073.24       4323         2 Power       5086.16       6149.32       564         3 Heavy Engineering       4864.47       4616.85       466         4 Defence Engineering       4864.47       4616.85       466         5 Electrical & Automation       2018.57       1861.20       214         6 Hydrocarbon       9458.30       6967.44       788         7 IT & Technology Services       89173.46       73349.45       763         9 Developmental Projects       89173.46       73349.45       763         10 Others       4130.31       2869.75       291         10 Others       4130.31 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>7568.14</td></t<>   |                       |            |               |            |            |            | 7568.14              |  |  |
| 9 Developmental Projects       30546.06       30311.65       3031         10 Others       10900.64       9935.23       1051         Total segment assets       253053.14       217647.38       22036         Less: Inter-segment assets       5409.61       3010.74       244         Add: Unallocable corporate assets       23398.72       19151.03       1593         Total assets       271042.25       233787.67       24381         Segment liabilities         1       Infrastructure       44924.46       37073.24       4323         2       Power       5086.16       6149.32       566         3       Heavy Engineering       4864.47       4616.85       466         4       Defence Engineering       4864.47       4616.85       466         5       Electrical & Automation       2018.57       1861.20       221         6       Hydrocarbon       9458.30       6967.44       784         7       IT & Technology Services       89173.46       73349.45       763         8       Financial Services       89173.46       73349.45       763         9       Developmental Projects       8965.02       1177.75       1110  |                       |            |               |            |            |            |                      |  |  |
| 10 Others  |                       |            |               |            |            |            | 86088.63             |  |  |
| Total segment assets   Less: Inter-segment assets   5409.61   3010.74   244   246   3010.74   244   246   3010.74   244   247   24   |                       |            |               |            |            |            | 30375.07             |  |  |
| Less: Inter-segment assets       5409.61       3010.74       244         Add: Unallocable corporate assets       23398.72       19151.03       1593         Total assets         Segment liabilities         1       Infrastructure       44924.46       37073.24       4323         2       Power       5086.16       6149.32       56-6         3       Heavy Engineering       4864.47       1167.93       107-93         4       Defence Engineering       4864.47       4616.85       466-85         5       Electrical & Automation       2018.57       1861.20       214-86-85         6       Hydrocarbon       9458.30       6967.44       78-78-78         7       IT & Technology Services       89173.46       73349.45       763         8       Financial Services       89173.46       73349.45       763         9       Developmental Projects       8965.02       11277.75       1110         10 Others       4130.31       2869.75       299         Less: Inter-segment liabilities       5409.61       3010.74       246         Add: Unallocable corporate liabilities       5409.61       3010.74       246   |                       |            |               |            |            |            | 10576.58             |  |  |
| Add: Unallocable corporate assets     2338.72     1915.03     1593       Total assets     271042.25     233787.67     24381       Segment liabilities       1     Infrastructure     44924.46     37073.24     4323       2     Power     5086.16     6149.32     56-63       3     Heavy Engineering     1434.27     1167.93     100       4     Defence Engineering     4864.47     4618.65     466       5     Electrical & Automation     2018.57     1861.20     21-4       6     Hydrocarbon     9458.30     6967.44     78-8       7     IT & Technology Services     2421.33     2150.42     211       8     Financial Services     89173.46     73349.45     7638       9     Developmental Projects     8985.02     1177.75     1110       0     0497.8     4130.31     2869.75     299       10     0498.3     1172476.35     147483.35     15722       2     2421.3     2421.33     240.94     3010.74     240.94       4     240.94     33756.13     2898   |                       |            |               |            |            |            | 230361.61            |  |  |
| Total assets         271042.25         233787.67         24387           Segment liabilities           1         Infrastructure         44924.46         37073.24         4323           2         Power         5086.16         6149.32         566           3         Heavy Engineering         1434.27         1167.93         100           4         Defence Engineering         4864.47         4616.85         466           5         Electrical & Automation         2018.57         1861.20         214           6         Hydrocarbon         9458.30         6967.44         78           7         IT & Technology Services         2421.33         2150.42         216           8         Financial Services         89173.46         73349.45         7633           9         Developmental Projects         8965.02         11277.75         1111           10         Others         4130.31         2869.75         293           Total segment liabilities         4130.31         2476.35         147483.35         15722           Less: Inter-segment liabilities         5409.61         3010.74         244           Add: Unallocable corporate liabilities   |                       |            |               |            |            |            | 2409.69              |  |  |
| Segment liabilities  |                       |            |               |            |            |            | 15926.50             |  |  |
| 1 Infrastructure       44924.46       37073.24       4323         2 Power       5086.16       6149.32       564         3 Heavy Engineering       1434.27       1167.93       100         4 Defence Engineering       4864.47       4616.85       466         5 Electrical & Automation       2018.57       1861.20       214         6 Hydrocarbon       9458.30       6967.44       788         7 IT & Technology Services       2421.33       2150.42       218         8 Financial Services       89173.46       73349.45       763         9 Developmental Projects       8965.02       11277.75       1111         10 Others       4130.31       2869.75       291         Total segment liabilities       4130.31       2476.35       147483.35       15722         Less: Inter-segment liabilities       549.61       3010.74       244         Add: Unallocable corporate liabilities       3876.83       33756.13       289  | Total assets          |            |               |            | 271042.25  | 233787.67  | 243878.43            |  |  |
| 1 Infrastructure       44924.46       37073.24       4323         2 Power       5086.16       6149.32       564         3 Heavy Engineering       1434.27       1167.93       100         4 Defence Engineering       4864.47       4616.85       466         5 Electrical & Automation       2018.57       1861.20       214         6 Hydrocarbon       9458.30       6967.44       788         7 IT & Technology Services       2421.33       2150.42       218         8 Financial Services       89173.46       73349.45       763         9 Developmental Projects       8965.02       11277.75       1111         10 Others       4130.31       2869.75       291         Total segment liabilities       4130.31       2476.35       147483.35       15722         Less: Inter-segment liabilities       549.61       3010.74       244         Add: Unallocable corporate liabilities       3876.83       33756.13       289  | Segment liabilities   | l .        |               |            |            |            |                      |  |  |
| 2 Power     5086.16     6149.32     564       3 Heavy Engineering     1434.27     1167.93     10       4 Defence Engineering     4864.47     4618.85     466       5 Electrical & Automation     2018.57     1861.20     214       6 Hydrocarbon     9458.30     6967.44     78       7 IT & Technology Services     2421.33     2150.42     218       8 Financial Services     89173.46     73349.45     7633       9 Developmental Projects     8965.02     11277.75     1110       10 Others     4130.31     2869.75     29       Total segment liabilities     4130.31     2869.75     29       Less: Inter-segment liabilities     5409.61     3010.74     240       Add: Unallocable corporate liabilities     38767.83     33756.13     289   |                       |            |               |            | 11021 16   | 37073 34   | 43235.53             |  |  |
| 3 Heavy Engineering     1434.27     1167.93     107       4 Defence Engineering     4864.47     4616.85     462       5 Electrical & Automation     2018.57     1861.20     214       6 Hydrocarbon     9458.30     6967.44     78       7 IT & Technology Services     2421.33     2150.42     218       8 Financial Services     89173.46     73349.45     7638       9 Developmental Projects     8965.02     11277.75     1111       10 Others     4130.31     2869.75     297       Total segment liabilities     4130.31     24748.35     15722       Less: Inter-segment liabilities     5409.61     3010.74     244       Add: Unallocable corporate liabilities     38767.83     33756.13     2896  |                       |            |               |            |            |            | 43235.53<br>5647.48  |  |  |
| 4       Defence Engineering       4864.47       4616.85       462         5       Electrical & Automation       2018.57       1861.20       214         6       Hydrocarbon       9458.30       6967.44       788         7       IT & Technology Services       2421.33       2150.42       218         8       Financial Services       89173.46       73349.45       763         9       Developmental Projects       8965.02       11277.75       1111         10       Others       4130.31       2869.75       297         Total segment liabilities       4130.31       247483.35       15722         Less: Inter-segment liabilities       5496.61       3010.74       244         Add: Unallocable corporate liabilities       38767.83       33756.13       2893   |                       |            |               |            |            |            | 1074.56              |  |  |
| 5 Electrical & Automation     2018.57     1861.20     21.4       6 Hydrocarbon     9458.30     6967.44     78.4       7 IT & Technology Services     2421.33     2150.42     218.6       8 Financial Services     89173.46     73349.45     763.3       9 Developmental Projects     8965.02     11277.75     1110.0       10 Others     4130.31     2869.75     29.9       1 Total segment liabilities     172476.35     147483.35     15723.0       Less: Inter-segment liabilities     5409.61     3010.74     240.0       Add: Unallocable corporate liabilities     38767.83     33756.13     289.95  |                       |            |               |            |            |            | 4627.31              |  |  |
| 6 Hydrocarbon     9458.30     6967.44     784       7 IT & Technology Services     2421.33     2150.42     218       8 Financial Services     89173.46     73349.45     7638       9 Developmental Projects     8965.02     11277.75     1111       10 Others     4130.31     2869.75     29       Total segment liabilities     172476.35     147483.35     15723       Less: Inter-segment liabilities     5409.61     3010.74     244       Add: Unallocable corporate liabilities     38767.83     33756.13     2893   |                       |            |               |            |            |            | 2140.87              |  |  |
| 7       IT & Technology Services       2421.33       2150.42       218         8       Financial Services       89173.46       73349.45       763         9       Developmental Projects       8965.02       11277.75       1111         10       Others       4130.31       2869.75       297         Total segment liabilities       4130.31       2469.75       15722         Less: Inter-segment liabilities       5409.61       3010.74       244         Add: Unallocable corporate liabilities       38767.83       33756.13       2893   |                       |            |               |            |            |            | 7841.04              |  |  |
| 8 Financial Services     89173.46     73349.45     7638       9 Developmental Projects     8965.02     11277.75     1110       10 Others     4130.31     2869.75     299       Total segment liabilities     172476.35     147483.35     15723       Less: Inter-segment liabilities     5409.61     3010.74     240       Add: Unallocable corporate liabilities     38767.83     33756.13     289  |                       |            |               |            |            |            |                      |  |  |
| 9 Developmental Projects     8965.02     11277.75     1110       10 Others     4130.31     2869.75     29       Total segment liabilities     172476.35     147483.35     15723       Less: Inter-segment liabilities     5409.61     3010.74     244       Add: Unallocable corporate liabilities     38767.83     33756.13     2896  |                       |            |               |            |            |            | 2187.10              |  |  |
| 10 Others     4130.31     2869.75     297       Total segment liabilities     172476.35     147483.35     15722       Less: Inter-segment liabilities     5409.61     3010.74     244       Add: Unallocable corporate liabilities     38767.83     33756.13     2898  |                       |            |               |            |            |            | 76390.47             |  |  |
| Total segment liabilities         172476.35         147483.35         15723           Less: Inter-segment liabilities         5409.61         3010.74         240           Add: Unallocable corporate liabilities         38767.83         33756.13         2895  |                       |            |               |            |            |            | 11109.86             |  |  |
| Less: Inter-segment liabilities         5409.61         3010.74         240           Add: Unallocable corporate liabilities         38767.83         33756.13         2890  |                       |            |               |            |            |            | 2975.92              |  |  |
| Add: Unallocable corporate liabilities         38767.83         33756.13         2896  |                       |            |               |            |            |            | 157230.14            |  |  |
|  |                       |            |               |            |            |            | 2409.69              |  |  |
|  |                       |            |               |            |            |            | 28953.04             |  |  |
| 205834.57 178228.74 18377  | Total liabilities     |            |               |            | 205834.57  | 178228.74  | 183773.49            |  |  |

#### Notes:

- (I) The Group has reported segment information as per Ind AS 108 "Operating Segments" read with SEBI circular dated July 5, 2016. The identification of operating segments is consistent with performance assessment and resource allocation by the management.
- (II) Effective from April 1, 2018, the following changes have been made in constitution of segments to reflect the organisation structure, evaluation and management of financial performance: (a) Defence & Aerospace business and Shipbuilding business have been constituted as a business segment. Prior to this, Defence & Aerospace was part of Heavy Engineering segment and Shipbuilding was part of "Others" segment. (b) Metallurgical & Material handling systems business has been aggregated with Infrastructure segment.
- (III) Segment composition: Infrastructure segment comprises engineering and construction of building and factories, transportation infrastructure, heavy civil infrastructure, power transmission & distribution, water & effluent treatment, smart world & communication projects and metallurgical & material handling systems. Power segment comprises turnkey solutions for Coal-based and Gas-based themal power plants including power generation equipment with associated systems and/or balance-of-plant packages. Heavy Engineering segment comprises manufacture and supply of custom designed, engineered critical equipment & systems to core sector industries like Fertiliser, Refinery, Petrochemical, Chemical, O. li & Gas and Thermal & Nuclear Power. Defence Engineering segment comprises design, development, prototyping, serial production, delivery, commissioning and through life-support of equipment, systems and platforms for Defence and Aerospace sectors. It also includes Defence Shipbuilding comprising design, construction, commissioning, repair/refit and upgrades of Naval and Coast Guard vessels. Electrical & Automation segment comprises manufacture and sale of low and medium voltage switchgear components, custom built low and medium voltage switchboards, electronic energy meters/protection (relays) systems and control & automation products [refer note (VI) below]. Hydrocarbon segment comprises complete EPC solutions for the global Oil & Gas industry from front-end design through detailed engineering, modular fabrication, procurement, project management, construction, installation and commissioning. IT & Technology Services segment comprises information technology and integrated engineering services. Financial Services segment comprises rural finance, housing finance, wholesale finance, mutual fund and wealth management. Developmental Projects segment comprises development, operation and maintenance of basic infrastructure projects, toll and fare collection, power development, development and operation of port facilities
- (IV) Segment revenue comprises sales and operational income allocable specifically to a segment and includes in the case of Developmental Projects and Realty business (grouped under "Others" segment) profits on sale of stake in the subsidiary and/or joint venture companies in those segments. Unallocable corporate income primarily includes interest income, dividends and profit on sale of investments. Unallocable expenditure mainly includes corporate expenses not allocated to segments. Unallocable corporate assets mainly comprise investments. Unallocable corporate assets mainly comprise investments. Unallocable corporate assets mainly comprise investments. Unallocable corporate assets mainly comprise investments assets assets mainly comprise investments. Unallocable corporate assets mainly comprise investments.
- (V) In respect of most of the segments of the Group, sales and margins do not accrue uniformly during the year
- (VI) As disclosed earlier, the Group has signed definitive agreements with Schneider Electric for strategic divestment of its Electrical & Automation business. The Group is in the process of obtaining the necessary regulatory approvals.
- (VII) Figures for the previous periods have been re-grouped/re-classified to conform to the classification of the current periods.

for LARSEN & TOUBRO LIMITED